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IIAS Annual Report 2025

Improving public governance research, education, and practice

EDITORIAL



Sofiane SAHRAOUI
IIAS Director General

Reflecting on 2025, I am pleased to report that it has been a year of remarkable achievement, consolidation, and forward-looking strategy for the International Institute of Administrative Sciences (IIAS). Following a period of profound loss, we have not only regrouped but have demonstrably strengthened our global network and operational foundations.

The year was defined by the exceptional success of our four international conferences. From the IIAS-DARPG Conference in New Delhi, which welcomed between 250 and 300 in-person participants, to the record-breaking EGPA 50th Anniversary Conference in Glasgow, which saw between 760 and 800 attendees, the vitality of our community was on full display. The IASIA conference in Mexico City and the LAGPA conference in Lima further reinforced our global reach, bringing together scholars and practitioners from across the Americas, Europe, Africa, and Asia. These events were not merely gatherings; they were vibrant platforms for dialogue on the most pressing issues of our time, from digital transformation and AI to sustainable development and inclusive governance.

Yet, beneath the surface of these achievements, a profound crisis within EGPA has come into sharp focus. Rooted in a combination of insular tendencies and the undermining effects of leadership practices that have diverged from the Institute's core principles of institutional unity and global collaboration, it has led to a growing distance between EGPA, its own European scholarly base, the broader public administration community, and IIAS governance framework.

This internal fracture has brought into focus two competing directions for EGPA's future. One reflects a continuation of past models that have shown clear limitations, coupled with a growing effort to reassert influence within IIAS and steer it toward a more European-centred orientation. The other envisions a fundamentally different path: building a globally oriented EGPA community, fully aligned with the inclusive and worldwide vision and culture that IIAS represents. The coming months will be decisive in determining which of these directions prevails.

This period also marked significant strategic and institutional evolution. We welcomed new leadership across the Institute, with Voruganti Srinivas elected as IIAS President and Liezel Lues as IASIA President, alongside leadership renewals within our regional groups, including Sabine Kuhlmann at EGPA and Edgar Varella at LAGPA. At the Institute level, this infusion of new perspectives is already driving initiatives such as the International Governance Index (IGI) Project, the IIAS Legacy Project, and a comprehensive review of our scientific strategy.

Our commitment to knowledge dissemination remains unwavering. We expanded our Palgrave book series with important new volumes on public administration systems worldwide. Financially, the Institute is on its strongest footing in years, generating a significant surplus of 152k€, which allows us to plan for strategic investments and further organisational resilience.

The expansion of our global community, with new members joining from Chile, India, Mexico, and Oman, alongside the full implementation of our accreditation framework through ICAPA, demonstrates the growing trust in and relevance of our mission.

As we look towards 2026, with conferences planned in Rome, Athens, and Seoul, and with a strengthened secretariat and clearer strategic direction, IIAS is poised to build on this momentum. Our goal remains clear: to serve as the key global platform for advancing public governance research, education, and practice. We extend our deepest gratitude to our members, partners, and the entire IIAS community for their continued engagement and dedication.

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ABOUT US

Founded in 1930, the International Institute of Administrative Sciences (IIAS) is a leading international non-profit organization with scientific purposes in the broad field of public governance.

Our network comprises member states, national sections, academic research centers, partner organizations, scholars and practitioners across the world that jointly elaborate public governance solutions to the policy challenges of the day.

IIAS has Advisory Status in the Economic and Social Council of the United Nations (ECOSOC), United Nations Educational, Scientific and Cultural Organization (UNESCO), and the International Labour Office (ILO).



OUR MISSION

To improve public governance research, education, and practice.



OUR VISION

To be a key player in setting the governance agenda worldwide.



OUR VALUES

Neutrality, Transparency, Integrity, Agility, Open Science

WHAT WE DO

- Organize high-impact events that engage both public service and academia.
- Produce and disseminate relevant knowledge on public governance.
- Facilitate collaborative and strategic projects with members and partners.
- Accredit academic and professional training programs aligned with best practices in public management.
- Develop and promote comprehensive content on public governance research and practice for diverse audiences.

More information ▶

2025 HIGHLIGHTS



New Leadership and Vision for the Future of IIAS

IIAS entered a new leadership phase with the election of Voruganti Srinivas as President for the 2025–2028 term. Elected by the General Assembly with 61.7% of the vote, Srinivas brings decades of experience in public administration and international governance. His presidency outlines a vision of a more inclusive, digitally agile, and globally connected IIAS. Key priorities include strengthening the Institute as a global knowledge hub for public administration, expanding participation from underrepresented regions, enhancing digital engagement and publications, and reinforcing collaboration with international organizations and academic partners. The presidency also emphasizes youth engagement, capacity building, and positioning IIAS at the forefront of debates on digital governance, institutional reform, and the evolving challenges of public sector leadership worldwide.

More information ▶

Interview ▶

IIAS Enhances Digital Presence with Major Website Update

IIAS launched a significant update to its website to improve user experience and expand global accessibility. The new version introduces refreshed layouts across key sections, including EGPA and IASIA pages, making it easier for users to navigate institutional information, publications, and event content. The platform now features richer multimedia resources, such as videos and photo galleries, creating a more dynamic and interactive digital environment.

In line with its global mission, the website also now supports all six official UN languages — English, French, Spanish, Arabic, Russian, and Chinese — broadening access to IIAS knowledge and activities. These improvements strengthen IIAS's digital communication strategy and reinforce its role as a hub for collaboration, research, and knowledge exchange in public administration worldwide.

More information ▶



IIAS Advances Global Partnerships and Policy Dialogue at UN CEPA

IIAS actively contributed to the 24th UN CEPA session in New York, engaging in global discussions on governance and institutional solutions to advance the SDGs. Represented by Director General Sofiane Sahraoui, IIAS submitted a written statement under Agenda Item 8 addressing public sector workforce challenges and new administrative reforms, drawing on insights from recent IIAS, EGPA, and IASIA conferences. The session also enabled IIAS to strengthen international partnerships, including the signing of an MoU with the Astana Civil Service Hub and strategic meetings with partners such as CLAD and ICAPA. Participation in the UNPAN meeting further highlighted IIAS initiatives and opened new opportunities for collaboration within the global public governance community.

More information ▶

Advancing Public Governance Knowledge through New Publications

IIAS continued to strengthen its role as a global knowledge hub through the publication of several books addressing key developments in public governance and administrative reform. Notable contributions include Viksit Bharat@2047: Governance Transformed, published in the IIAS Public Governance Series, which explores India's governance transformation and long-term development vision. The Governance and Public Management (GPM) Series also expanded with new volumes examining public sector reform and institutional change, including 35 Years of Public Sector Reform in Central Europe, Digital Transformation in European Public Services, and Public Administration in Italy. Together, these publications contribute to comparative research and policy dialogue, reinforcing IIAS's mission to advance knowledge, innovation, and evidence-based approaches in public administration worldwide.

Governance and Public Management

Public Governance Series



IIAS Chairs Panel on Transformative Governance at Lien 2025 Conference

IIAS contributed to the global dialogue on governance at the Lien International Conference on Good Governance 2025 in Singapore, which gathered scholars, practitioners, and policy leaders from around the world. Director General Sofiane Sahraoui chaired the NCPA–IIAS Dialogue on Transformative Governance, bringing together international experts to discuss emerging challenges and innovations in public administration. The discussions addressed themes such as digital governance, artificial intelligence in policymaking, sustainable development, and financial resilience. The conference strengthened IIAS's engagement with global partners and reinforced its commitment to fostering knowledge exchange and thought leadership on the future of governance.

More information



IIAS Strengthens Collaboration with ENSA Morocco

IIAS reinforced its partnership with ENSA Morocco through a high-level visit by Director General Sofiane Sahraoui. Discussions focused on advancing cooperation in public administration education and research, including plans to launch a regional French-speaking network of schools of administration aimed at strengthening knowledge exchange among Francophone institutions. The visit also addressed preparations for the IIAS 2028 Conference in Morocco and explored new opportunities for joint initiatives. As the IIAS State Member of Morocco, ENSA plays a key role in developing future public sector leaders and promoting innovation, ethics, and international cooperation in governance.

More information



Advancing Public Administration Dialogue in the MENA Region

IIAS contributed to the MENAPAR Conference in Jordan, which brought together regional and international stakeholders to discuss the future of public administration in the region. Under the theme of transitions, resilience, and future prospects, the event provided a platform for dialogue on governance innovation, institutional transformation, and capacity building. The participation of IIAS and IASIA reinforced their commitment to fostering regional cooperation, promoting knowledge exchange, and supporting the development of effective and forward-looking governance systems.

More information

IIAS-DARPG INDIA CONFERENCE 2025

TThe IIAS–DARPG India Conference 2025 took place from February 10-14, 2025, in New Delhi, India.

This year's event brought together more than 750 participants from 58 countries, alongside virtual participation from thousands of public officials, scholars, practitioners, and students. The conference centered on the theme "Next Generation Administrative Reforms - Empowering Citizens and Reaching the Last Mile."

Throughout the 5-day program, participants engaged in plenary sessions, thematic tracks, and panel discussions addressing key issues in contemporary public governance, including digital transformation, artificial intelligence, civic technology, decolonial public administration, smart territories, and intergovernmental coordination. The conference provided a platform for exchanging research and experiences, fostering collaboration across regions and sectors.

READ THE SUMMARY OF THE EVENT

282
submissions

251
presentations

58
countries



PRESIDENT'S MESSAGE



Voruganti Srinivas
IIAS President

Over the past year, the Institute and its entities continued to demonstrate the vitality of our international network through a wide range of initiatives, events, and collaborative efforts that reinforce our shared commitment to advancing public governance worldwide.

A major highlight was the successful organization of four international conferences across our entities — the IIAS Conference in New Delhi, EGPA in Glasgow, IASIA in Mexico City, and LAGPA in Lima. Together, these events attracted exceptional participation and a record overall attendance, providing vibrant platforms for scholarly exchange, policy dialogue, and collaboration among researchers, practitioners, and institutions from around the world. Preparations are now underway for the next conference cycle, including EGPA 2026 in Rome, IASIA 2026 in Athens, and the IIAS Conference 2026 in Seoul.

This period also marked important strategic developments for the Institute. IIAS launched the International Governance Index (IGI) Project, designed to be developed in collaboration with partner institutions, and initiated the IIAS Legacy Project to document and reflect on the Institute's century-long contribution to the field of administrative sciences. In parallel, a comprehensive review of the IIAS scientific strategy has been initiated, alongside expanded engagement with the global academic community and continued efforts to strengthen the Institute's international visibility, impact, and membership.

Across our entities, significant progress has also been made in strengthening institutional governance and strategic planning. EGPA continued advancing its structural reforms, while IASIA initiated the development of its Strategic Roadmap toward 2026. Democratic governance within the IIAS community was further reaffirmed through the successful organization of elections and the ongoing work of our governing bodies, including meetings of the Council of Administration and sessions of the General Assembly. Additional initiatives aimed at reducing conference costs, strengthening support to Study Groups, and improving organizational efficiency have contributed to building a more resilient and inclusive Institute.

Looking ahead, IIAS remains firmly committed to supporting high-quality research, education, and dialogue in public administration and governance, while fostering collaboration across regions, disciplines, and generations. The upcoming conferences in Rome, Athens, and Seoul will provide important opportunities to continue strengthening our community and advancing the global public administration agenda.

I would like to thank all members, partners, and colleagues for their continued engagement and contributions to the IIAS community. Together, we will continue to build a vibrant and forward-looking network dedicated to improving public governance worldwide.

IIAS ENTITIES

IIAS is comprised of one Specialized Entity, the International Association of Schools and Institutes of Administration (IASIA), and three Regional Groups: the European Group for Public Administration (EGPA), the Latin American Group for Public Administration (LAGPA), and the Asian Group for Public Administration (AGPA). These component institutions actively participate in the administration and activities of IIAS, contributing to the advancement of public governance research, education, and practice worldwide.

Each year, IIAS, along with its Specialized Entity and Regional Groups, organizes events, establishes and coordinates study groups on various contemporary public governance topics, and publishes research to advance knowledge in the field. These initiatives are vital in fostering intellectual exchange and collaboration among scholars, practitioners, and policymakers.

The following sections will present the activities and results of these entities in 2025, highlighting the crucial roles played by IASIA, EGPA, LAGPA, and AGPA in facilitating regional and global dialogues within the public administration community.



ABOUT IASIA

The International Association of Schools and Institutes of Administration (IASIA) is an association of organisations and individuals whose activities and interests focus on public administration and management. IASIA activities target the education and training of public administrators and managers.

IASIA has 11 Working Groups, which are the major mechanism for studying and developing specific topics and for the exchange of information and experiences among members.



In pursuit of this aim, IASIA seeks to:

- Provide an opportunity for personnel of member organisations and individual members to exchange information, ideas, experiences and materiais on issues and developments of common interest, through its annual conference.
- Provide PhD students and young researchers with a unique opportunity to engage with an international and interdisciplinary research community through its PhD seminar and Research academy.
- Study public sector management and public policy issues and developments of current and future concern; to advance the professional knowledge, expertise and development thereof, through its working groups and publications.
- Foster international and regional support for and interest in public service education/training, management development and increased management capacity in the public sector, through cooperation with national and international organisations in taskforces.
- Conduct accreditation activities on behalf of institutes and schools, through its International Commission on Accreditation of Public Administration Education and Training Programmes (ICAPA).

MORE INFORMATION ABOUT IASIA

IASIA 2025 HIGHLIGHTS



IASIA and UN DESA Announced The New Standards of Excellence for Public Administration Education and Training

Following a two-year global review, IASIA and UN DESA have introduced updated Standards of Excellence for Public Administration Education and Training. Developed through an extensive consultative process involving over 1,200 experts worldwide. They set global benchmarks for quality, integrating the SDGs and addressing contemporary governance challenges. They aim to guide institutions in delivering inclusive, impactful, and future-oriented education, while supporting the development of skilled public servants.

More information



IASIA Elected New President and Board for 2025–2028 Term

IASIA elected Prof. Liezel Lues of the University of the Free State (South Africa) as President for the 2025–2028 term, alongside a new globally representative Board of Management. In her inaugural message, she reaffirmed her commitment to advancing excellence in public administration through accreditation, research, and international collaboration. Her agenda emphasized financial sustainability, digital inclusivity, and stronger member engagement, further reinforcing IASIA's global and inclusive mission.

More information

IASIA Strengthens Global Network with New Institutional Members in 2025

IASIA continued to strengthen its global network in 2025 with the addition of new members, including the Faculty of Economics, Government, and Communications at Universidad Central de Chile, and the return of the Instituto Nacional de Administración Pública (INAP) of Mexico. These additions further diversify and reinforce the IASIA community, fostering cross-regional dialogue and collaboration in public administration, innovation, and capacity building.

More information



IASIA Launched New Working Group on Disaster Risk Reduction and Resilience

IASIA has established a new Working Group on Disaster Risk Reduction and Resilience to address the integration of climate change and risk management into urban governance. Bringing together academic and institutional expertise, the group will explore governance challenges, capacity-building strategies, and innovative approaches to urban resilience. In 2025, It invited contributions for the IASIA 2025 Conference, encouraging research and practice-based insights that support more effective, risk-informed public administration.

More information

IASIA 2025 CONFERENCE

The IASIA 2025 Annual Conference, held from October 13 to 17 in Mexico City, Mexico, focused on "Shaping the Future of Governance: Transforming Mindsets, Enhancing Skills, and Expanding Knowledge."

Organized in collaboration with the National Institute of Public Administration (INAP) of Mexico, the event welcomed over 200 participants from around the world.

The conference featured high-level plenary sessions, thematic panels, and interactive forums, alongside active engagement within IASIA's Working Groups. A dedicated PhD Seminar provided early-career scholars with the opportunity to present their research and receive expert feedback, while statutory meetings addressed key issues related to governance, accountability, and the strategic direction of the association.

Concluding the event, IASIA 2025 successfully combined scholarly exchange, professional development, and cultural engagement, reinforcing its role as a leading platform for advancing knowledge, dialogue, and innovation in public administration.

Read the full report

338	200	44	32
submissions	participants	countries	sessions



IASIA AWARDS

O.P. DWIVEDI AWARD 2025

The O.P. Dwivedi Award honors outstanding contributions to public administration and global public policy. It recognizes individuals who have made a significant impact in advancing public administration practices worldwide. Dr. Ra'ed M. BenShams (IIAS Past President, Bahrein) and Prof. Luis Fernando Aguilar Villanueva (Colegio de Jalisco, Mexico) were awarded the O.P. Dwivedi Award 2025 for their remarkable contributions to the field. Their work have played a crucial role in improving public administration on a global scale.

DONALD C. STONE AWARD 2025

The Donald C. Stone Award recognizes individuals who have made outstanding contributions to the well-being and advancement of IASIA. It honors dedication, leadership, and commitment to the organization's mission. Prof. Pregala (Solosh) Pillay (Stellenbosch University, South Africa) received the Donald C. Stone Award 2025 in recognition of her dedicated efforts in promoting the growth and impact of IASIA.

PIERRE DECELLES AWARD 2024

The Pierre DeCelles Award is given to the best paper presented at the IASIA Conference. This prestigious recognition honors outstanding scholarly contributions in public governance.

The award was presented to Dr. Dejan Ravšelj, Dr. Aleksander Aristovnik, and Dr. Lan Umek (University of Ljubljana) for their paper “Determinants of ChatGPT Acceptance in Higher Education: A Focus on Employability Enhancement in Public Administration,” and to the late Prof. Laila El Baradei, Prof. Noha El-Mikawy, and Prof Rana Hendy (The American University in Cairo) for their study “What Do Women in the Egyptian Public Service Want?”.

ALLAN ROSENBAUM AWARD 2025

The Allan Rosenbaum Award for Quality Education was established in 2025 to recognize academic programs that exemplify excellence, inclusiveness, and innovation in public administration education. This inaugural edition marked an important step in promoting high-quality standards in the field.

In its first year, the award was presented to the Master of Public Policy program at Hamad Bin Khalifa University’s College of Public Policy (Qatar), in recognition of its outstanding contribution to advancing quality education and fostering the next generation of public administration professionals.

ICAPA

The International Commission on Accreditation of Public Administration Education and Training Programs (ICAPA) is the quality assurance body of the International Association of Schools and Institutes of Administration (IASIA), an internal association of IIAS. Its accreditation criteria are based on the newly finalized Standards of Excellence for Public Administration Education and Training, developed through a two-year review (2022-2024) led by the UN Department of Economic and Social Affairs (DESA) and IASIA. This extensive global effort involved over 1,200 expert contributions from public administration scholars, training institutes, practitioners, and United Nations representatives, as well as seventeen global and regional workshops and an online survey in five languages (Arabic, English, French, Portuguese, and Spanish).

The Standards of Excellence establish benchmarks for high-quality education and training in public administration, guiding academic institutions, faculty, trainers, and practitioners in their pursuit of excellence. By applying these standards, public administration programs will cultivate dynamic, tech-savvy, agile, and globally aware professionals equipped to navigate complex governance challenges and contribute to sustainable development.

As the only truly international accrediting body in public administration education, ICAPA ensures global recognition of accredited programs while supporting capacity-building efforts worldwide. Its governance structure includes an Accreditation Commission (AC), a Steering Committee (SC), and a Secretariat to oversee the accreditation process and uphold these newly refined global standards.

As of 2025, the accreditation process has been renewed. The standards for accreditation have been updated; the procedure has become more flexible; and diversity is now integrated into the process, with ICAPA acknowledging that standards of excellence can be achieved in various ways, depending on the specific context in which a program operates. Additionally, the requirements for the Self Evaluation Report, which must be prepared by the program, have been adapted to simplify this part of the process.

ICAPA provides accreditation services to education and training programs in public administration, public management, public governance, public policy and public affairs programs. These programs can be supplied by Universities, Management Institutes, Schools of administrations, Schools of government, Training centers at national, regional or local levels, at VTE, Bachelor, Master or PhD levels.

MORE INFORMATION ABOUT ICAPA

ICAPA

APPROVED ACCREDITATIONS (2024-2025)

- Ghent University, Belgium
- Hamad Bin Khalifa University Doha, Qatar
- American University Cairo, Egypt
- Institute of Social and Political Science, University of Lisbon, Portugal
- Externado University of Colombia, Colombia

IN-PROCESS /PLANNED ACCREDITATIONS

- Universidad De Chile, Chile
- Uganda Management Institute, Uganda
- Centro de Investigação e Estudos de Sociologia (CIES-Iscte), Portugal



MORE INFORMATION ABOUT ICAPA

PRESIDENT'S MESSAGE



Dr. Liezel Lues
IASIA President

It is a great honour to serve as President of the International Association of Schools and Institutes of Administration (IASIA) following my appointment on 14 October 2025. As we move toward 2028, IASIA stands at an important moment of reflection and renewal.

IASIA's greatest strength lies in its global community. Through the work of the International Commission on Accreditation of Public Administration Education and Training (ICAPA), established in collaboration with the United Nations Department of Economic and Social Affairs (UNDESA), we continue to promote internationally recognised Standards of Excellence that strengthen the quality of public administration and public policy programmes worldwide. Approved accreditations in the past year include the Ghent University (Belgium), Hamad Bin Khalifa University, Doha (Qatar), American University Cairo (Egypt), Institute of Social and Political Science, University of Lisbon (Portugal), Externado University of Colombia (Colombia) and the Universidad De Chile (Chile). Several further accreditation processes are currently being progressed by the Commission this year.

Our 11 Working Groups continue to serve as vital platforms for comparative scholarship. They bring together academics and practitioners from diverse disciplinary backgrounds and national contexts, fostering deeper theoretical development while enriching applied research. As such, it is important to revitalize this platform, strengthen the connection between research and practice, and actively encourage emerging scholars and practitioners to participate in our global community. The Working Groups remain a cornerstone of the IASIA conference, providing opportunities for focused discussion, collaboration, and knowledge exchange across thematic areas.

In October 2025, the Instituto Nacional de Administración Pública (INAP) in Mexico, its President, Dr Luis Miguel Martínez Anzures, and his team, hosted the annual IASIA conference under the theme "Shaping the Future of Governance: Transforming mindsets, enhancing skills, and expanding knowledge." The gathering convened over 200 scholars, policymakers, and practitioners from 29 countries, inspiring innovative approaches and the exchange of best practices in governance. These engagements not only facilitate scholarly dialogue but also enable IASIA to contribute meaningfully to international policy discussions with organisations such as the UNDESA, the African Union, and the European Union. They reinforce IASIA's important role as a hub for global networking, knowledge exchange, and capacity building.

IASIA's governance structure was equally strengthened through the appointment of a new Board of Management, with its members representing six global regions. In addition, two Functional Vice-Presidents were designated to provide strategic leadership in publications and in advancing the principles of Inclusion, Diversity, Equality, Accessibility, and Leaving No One Behind. Key committees responsible for finance, nominations, awards, and programme development were also repositioned under committed and capable leadership to enhance institutional effectiveness and accountability

At the same time, we must recognise and address several structural challenges. Financial sustainability remains a concern, as IASIA relies heavily on membership fees and conference revenues, often requiring support from the International Institute of Administrative Sciences. Furthermore, maintaining engagement between conferences and ensuring that younger scholars experience tangible benefits from membership are ongoing priorities. We must also remain vigilant against regional dominance in governance structures and ensure that IASIA continues to reflect truly global perspectives. With a solid governance structure in place, and leveraging the strategic partnerships within the association, IASIA is committed to exploring transformative initiatives that

promote sustainable growth, meaningful member experiences and an inclusive setting within the institute.

Looking ahead to Vision 2028, IASIA seeks to advance global excellence in public administration by uniting institutions committed to effective, ethical, and inclusive governance. Our mission is to strengthen public administration education and leadership by fostering knowledge sharing, building institutional capacity, and promoting collaborative networks across regions.

Our work will be guided by six core values: excellence, integrity, inclusivity, collaboration, innovation, and professionalism. These values shape our strategic objectives, which include strengthening IASIA's collegial culture, enhancing the transformative role of public administration scholarship, promoting research with real-world impact, embracing digital innovation, empowering younger scholars, amplifying underrepresented voices and fostering meaningful engagement between the Global North and South.

My vision for IASIA centres on continuity, inclusivity, and innovation. We will build on the strong foundations established by our predecessors while expanding opportunities for engagement across all regions - Africa, Latin America, Asia, Europe, the Middle East, North America, and Australasia.

"Together, we will ensure that IASIA remains a space where ideas are exchanged, diversity is respected, and knowledge advances the public good. In an increasingly complex, rapidly changing world, our community continues to be a beacon of collaboration, shared learning, and hope."

ABOUT EGPA

The European Group for Public Administration (EGPA) is the leading academic society in the domain of public administration on the European continent, and the regional group of the IIAS. Since its foundation in 1975, EGPA has flourished to become the European platform for public administration, fostering connections, research and publications between specialized scholars and high-level practitioners of public administration.

Currently, EGPA is structured into 18 Permanent Study Groups, 5 Ad Hoc Groups, and 6 Specialized Panels, which convene regularly, particularly during the EGPA Annual Conference, providing a dynamic platform for scholarly exchange and collaboration. These groups reflect a broad and evolving research agenda, covering both established and emerging topics in public administration and related fields.

Together, they bring a strong multidisciplinary approach, engaging perspectives from public administration, political science, public management, public policy, law, sociology, and beyond. The high level of global participation highlights the growing international reach and intellectual vibrancy of the EGPA community.

To fulfill its mission, EGPA undertakes the following actions:

- Organizes annual conferences.
- Facilitates intercontinental dialogues, including the Trans-European Dialogues (TED) with our sister organization NISPAcee, the Transatlantic Dialogues (TAD) with the American Society for Public Administration (ASPA), and the Euro-MENA Dialogues
- with MENAPAR.
- Manages Permanent Study Groups focusing on various specialized domains.
- Hosts a PhD Symposium to nurture emerging scholars and a Francophone Seminar to promote linguistic pluralism within the EGPA community.Conducts virtual workshop, providing accessible platforms for knowledge exchange.
- Contributes to the high-quality accreditation of Public Administration programs at European universities through the EGPA-NISPAcee joint venture, the European Association for Public Administration Accreditation (EAPAA).
- Publishes EGPA Policy Papers and serves as an observer organization to the EU Expert Group on Public Administration and Governance.
- Supports the development of scientific publications in the field.

MORE INFORMATION ABOUT EGPA

EGPA 2025 HIGHLIGHTS



EGPA Announced New Leadership for 2025–2028

EGPA entered a new leadership cycle for 2025–2028 following the ratification of its election results during the IIAS General Assembly. Prof. Sabine Kuhlmann was appointed President, supported by Vice Presidents Prof. Marco Meneguzzo and Prof. Reto Steiner, alongside Steering Committee members Ellen Wayenberg, Vassilis Exarchos, Istvan Hoffman, Noemi Rossi, Gabriella Margherita Racca, Sabrina Bandera, Toon Kerkhoff, Anna Budzanowska, David Ferraz, and João Ricardo Catarino.

The new leadership outlined an ambitious agenda focused on governance reforms, strengthening study groups, enhancing conference formats, and expanding support for the EGPA community, reinforcing its role as a leading platform for public administration scholarship and collaboration.

More information ▶

IRAS Launched Virtual Special Issue on "EGPA at 50"

The International Review of Administrative Sciences (IRAS) released a virtual special issue marking EGPA's 50th anniversary, exploring the evolution and future of public administration across Europe. Guest-edited by leading scholars, the issue addressed key themes such as governance transformations, digital innovation, accountability, and citizen–state relations, with contributions covering diverse international cases. The initiative reinforced IRAS's role in advancing global dialogue and research in public administration while celebrating EGPA's legacy.

More information ▶



IIAS President Outlined Five Commitments for EGPA@60

During the opening of the EGPA 2025 Conference, the IIAS President presented the EGPA@60 vision, structured around five key commitments: strengthening autonomy, enhancing accessibility and inclusion, expanding societal outreach, renewing governance, and reinforcing internationalization. The agenda aimed to position EGPA as a more autonomous, inclusive, and globally connected community, building on its European roots while advancing its role in shaping the future of public administration.

More information ▶



EGPA 2025 Conference Achieved Record Attendance

EGPA celebrated its 50th anniversary with its largest conference to date, held in Glasgow in August 2025 and attracting between 760 and 800 participants from 59 countries. Marking a significant increase from previous editions, the conference highlighted EGPA's expanding international influence and reaffirmed its role as a key platform for dialogue, collaboration, and innovation in the field.

More information ▶



EEGPA Announced Travel Grants for 2026 Conference

EGPA announced the allocation of €15,000 in Travel Grants to support PhD candidates and early-career researchers participating in the 2026 Annual Conference in Rome. The initiative aimed to reduce financial barriers and promote greater diversity within the EGPA community, prioritizing applicants with accepted contributions and limited institutional support. The program reinforced EGPA's commitment to fostering inclusion and supporting the next generation of public administration scholars.

More information

EGPA Advanced Renewal Agenda with 2026 Budget Approval

EGPA approved a dedicated €60,000 budget for 2026, marking a significant step toward greater financial autonomy and supporting key initiatives such as travel grants, Study Group activities, and the PhD Symposium. The strong response to calls for new groups and panels, with 38 proposals from 24 countries, highlighted the vitality of the EGPA community. Alongside expanding international cooperation and organizational developments, these efforts reflected EGPA's ongoing commitment to renewal, inclusiveness, and global engagement in public administration.

More information



EGPA Steering Committee Advanced Renewal Strategy in Brussels Meeting

During its November 2025 meeting in Brussels, the EGPA Steering Committee advanced its renewal agenda, focusing on governance reforms, modernization of Permanent Study Groups, and preparations for upcoming conferences, including Rome 2026. Building on strong engagement from the 2025 Conference, the Committee emphasized institutional reform, enhanced international dialogue, and strengthened communication and membership strategies. These efforts reinforced EGPA's commitment to innovation, inclusiveness, and its continued leadership in public administration scholarship.

More information

EGPA 2025 CONFERENCE

The EGPA 2025 Conference took place from August 26 to 29 at the University of Glasgow, Scotland, United Kingdom, under the theme "EGPA at 50: Prospects for Public Administration across Europe." Marking its 50th anniversary, the conference represented a milestone for EGPA, bringing together 761 participants from 59 countries and confirming its position as the leading European platform for public administration.

The program featured a wide range of activities, including 23 Permanent Study Groups, plenary sessions, panels, a French-speaking seminar, a Special Track, and the Transatlantic Dialogue 2025. The conference also hosted the PhD Symposium, providing early-career researchers with opportunities to present their work and engage with the international academic community.

With strong participation across all tracks, the event reflected the growing dynamism and international reach of EGPA. Throughout the conference, participants engaged in discussions on governance, administrative reform, and emerging challenges, reinforcing EGPA's role as a bridge between research and practice in public administration.

Read the full report

958
submissions

761
participants

59
countries



PRESIDENT'S MESSAGE



Prof. Dr. Sabine Kuhlmann
EGPA President

Dear colleagues and friends,

On behalf of the EGPA Steering Committee, I would like to extend our warmest greetings to the EGPA community and express our sincere appreciation for your continued commitment, engagement, and support throughout an eventful year.

Your contributions - as scholars, practitioners, students and partners - are essential to EGPA's vitality and to its role as a key platform for public administration scholarship and practice in Europe and beyond. It is through this shared dedication that EGPA continues to grow, renew itself, and strengthen its community.

Our strategy to strengthen and revitalise study groups is well underway. By December 2025, we had received an impressive 38 proposals for new study groups and panels from 24 countries. This strong response highlights the vibrancy, vitality, and productivity of the EGPA community - bringing together new voices alongside highly motivated senior and early-career researchers.

Looking ahead to 2026, EGPA remains firmly committed to fostering an inclusive and supportive environment for academic exchange. As part of this commitment, EGPA will make available €15,000 in Travel Grants to support PhD candidates and early-career researchers participating in the EGPA Annual Conference in Rome and related activities, including the PhD Symposium.

In parallel, additional seed funding will be made available for PSGs to support mid-term projects and new initiatives, marking necessary steps in the ongoing institutional and financial reforms.

In 2026, EGPA will also deepen its international cooperation through the organisation of a Transatlantic Dialogue (TAD) in Rome, in partnership with ASPA, further reinforcing EGPA's role in fostering global exchange in public administration. EGPA is also pleased to confirm that the President of the American Society for Public Administration (ASPA) will participate as a keynote speaker at the EGPA 2026 Conference in Rome.

Important organisational developments are underway, too. The recruitment of a new EGPA Executive Secretary is progressing, following a strong response with 39 promising applications from across the world, with the appointment expected in January. At the same time, EGPA is advancing a renewed communication strategy, aimed at strengthening visibility and engagement across platforms, alongside the launch of new initiatives within PSGs to further support scholarly collaboration.

As we prepare for EGPA 2026 Conference, these initiatives collectively reflect our shared ambition to strengthen EGPA's organisational foundations, support its community, and expand opportunities for collaboration and participation.

"We thank you once again for your trust, your engagement, and your valuable contributions. We look forward to continued collaboration and to welcoming many of you in Rome this year."

ABOUT LAGPA

The Latin American Group for Public Administration (LAGPA) is the regional entity of the International Institute of Administrative Sciences (IIAS), dedicated to advancing public administration and governance across Latin America and the Caribbean.

Established in 2010, LAGPA promotes the strengthening of state capacities and supports governments committed to democratic governance, the rule of law, and the well-being of their societies. It serves as a collaborative platform that brings together academics, public officials, practitioners, and students to exchange knowledge, experiences, and best practices in public administration.

LAGPA plays a key role in fostering regional dialogue on the most pressing challenges facing public institutions, including governance reform, digital transformation, public sector innovation, and sustainable development. Through its annual conferences, thematic webinars ("Conversatorios"), and academic initiatives, LAGPA encourages critical reflection and the co-creation of solutions tailored to the diverse realities of the region.



The organization also contributes to the development and dissemination of knowledge through its academic publication, the RAP-GLAP Journal, and actively participates in the governance and activities of IIAS at the global level.
As a growing and dynamic network, LAGPA is committed to strengthening cooperation among institutions and individuals, promoting excellence in public administration, and contributing to more transparent, inclusive, and effective governance systems throughout Latin America and the Caribbean.

MORE INFORMATION ABOUT LAGPA

LAGPA 2025 HIGHLIGHTS

Successful Annual Conference (Lima, Peru)
The LAGPA 2025 Conference gathered over 300 participants from at least 10 countries, focusing on governance, democracy, and digital government, and strengthening regional dialogue on public administration.

Election of New President (2025–2028)
Prof. Edgar Varela Barrios was elected President during the General Assembly, marking a new phase of leadership for LAGPA. https://iias-iisa.org/news/lagpa-announces-new-president-for-the-term-20252028/

Strong Regional Engagement through Webinars
Organization of eight "Conversatorios", fostering continuous academic exchange and discussion on emerging governance challenges across the region.

Active Participation in IIAS Governance
Contribution to the IIAS Council of Administration, supporting institutional development, membership growth, and regional coordination.

Academic Contribution and Knowledge Dissemination
Publication of the RAP-GLAP Journal (Vol. 7, No. 13), advancing research in public administration and progressing toward international indexing.

Participation in Major Regional Events
Engagement in the CLAD Congress (Asunción, Paraguay), reinforcing collaboration with key regional partners and institutions.

Strengthening Institutional Partnerships
Continued collaboration with organizations such as CEPAL, CAF, CLAD, and leading universities in the region.

Regular Steering Committee Coordination
Ongoing strategic planning and governance through periodic Board meetings, ensuring continuity and alignment of LAGPA activities.

Preparation for Future Activities
Announcement and initial organization of the LAGPA 2026 Conference in Quito, Ecuador (14–16 September 2026).



LAGPA 2025 CONFERENCE

The LAGPA 2025 Conference was held in Lima, Peru, from 29 Sept. to 1 Oct. 2025. The event brought together more than 300 participants from 10 countries across Latin America and the Caribbean, including academics, public officials, policymakers, and students.

The conference was co-organized with the support of the University of Valle (Colombia), the Graduate School "Fernando Belaunde Terry" of the University San Ignacio de Loyola (USIL, Peru), the Economic Commission for Latin America and the Caribbean (CEPAL), the Development Bank of Latin America and the Caribbean (CAF), and the Latin American Center for Development Administration (CLAD).

Hosted at USIL, the conference focused on the theme: "Governance, Democracy, and Digital Government: Strategic Challenges for Latin American Public Administration." Over three days, participants engaged n high-level discussions on the intersection between democratic governance, institutional capacity, and digital transformation. Key topics included the role of artificial intelligence and data-driven tools in public administration, the ethical implications of digital governance, and the need to ensure inclusive, transparent, and citizen-centered innovation. Panels and keynote sessions also addressed public sector modernization, territorial equity, sustainable development, and institutional trust.

The conference featured distinguished speakers from leading regional and international organizations, who emphasized the importance of strengthening state capacities and fostering collaborative approaches to governance challenges. Discussions highlighted the urgency of aligning technological transformation with democratic values and social inclusion.

Read the full report ▶

300
participants

33
speakers

10
countries



PRESIDENT'S MESSAGE



Prof. Dr. Edgar Varela Barrios
LAGPA President

On behalf of the Latin American Group for Public Administration (LAGPA), it is my pleasure to present a summary of our activities and achievements during 2025, a year marked by consolidation, regional engagement, and renewed leadership.

As the regional entity of the International Institute of Administrative Sciences (IIAS), LAGPA continues to serve as a platform for dialogue, collaboration, and knowledge exchange among academics, public officials, and practitioners across Latin America and the Caribbean. Our mission remains focused on strengthening public administration, promoting democratic governance, and fostering innovation adapted to the realities of our region.

A central milestone of the year was the successful organization of the LAGPA 2025 Annual Conference, held in Lima, Peru, from 29 September to 1 October. The conference brought together over 300 participants from at least 10 countries and addressed the theme "Governance, Democracy, and Digital Government: Strategic Challenges for Latin American Public Administration." The event provided a vibrant forum for discussing the role of digital transformation, artificial intelligence, and data-driven governance in shaping more inclusive, transparent, and effective public institutions.

In addition to the conference, LAGPA continued strengthening its academic and outreach activities through the organization of eight webinars ("Conversatorios") throughout the year. These sessions have become a key instrument for sustaining regional dialogue, enabling the exchange of ideas on emerging challenges in governance and public administration.
LAGPA also maintained an active presence within the IIAS governance structure, contributing to the Council of Administration and supporting initiatives aimed at expanding membership and reinforcing regional cooperation. Regular meetings of the Steering Committee ensured the continuity of strategic planning and coordination across the network. Furthermore, LAGPA members actively participated in major regional forums, including the CLAD Congress XXX in Asunción, Paraguay, strengthening ties with partner institutions.
Our commitment to academic excellence was reflected in the publication of the RAP-GLAP Journal (Volume 7, Number 13), which continues progressing toward international indexing. This publication represents an important platform for disseminating research and advancing scholarly debate in public administration in the region.

A significant moment for LAGPA in 2025 was the election of a new leadership. During the General Assembly held in Lima, I was honored to be elected President of LAGPA for the 2025–2028 term. I assume this responsibility with a strong commitment to building upon the solid foundations established in previous years. In this regard, I would like to express my sincere recognition to Prof. Rubén Darío Echeverri Romero for his outstanding leadership from 2019 to 2025 and his invaluable contribution to the growth and consolidation of LAGPA.

Looking ahead, LAGPA remains committed to expanding its network, strengthening partnerships, and promoting innovative and inclusive approaches to public administration. We are pleased to announce that the 18th LAGPA Annual Conference will take place in Quito, Ecuador, from 14 to 16 September 2026, continuing our efforts to foster regional dialogue on the future of governance.

I warmly invite the members of the IIAS community and our partners to continue engaging with LAGPA's initiatives and to contribute to advancing the values of democratic governance, institutional strengthening, and public service in Latin America and the Caribbean.

ABOUT AGPA

The Asian Group for Public Administration (AGPA) is a regional group affiliated with IIAS. It aims to attract and convene institutions and organizations in the field of Public Administration in Asia through academic activities and events and to promote the development of administrative science in Asia.

AGPA is a flexible and light-structured network, which mainly carries out academic activities and events with the guidance and support of IIAS, emphasizing the values of mutual respect, consultation, and voluntary participation.

AGPA's priorities are to establish contacts and exchanges among Asian academics, practitioners, and new talents, not only for sharing practices but also for inspiring innovative ideas and theories based on continuous learning, cooperation, and development.

Goals:

- Promote the culture and professionalization of Public Administration in Asia.
- Foster comparative studies and develop theories of Public Administration within the context of Asia.
- Facilitate the implementation of innovative ideas and the adoption of information and communication technologies in the sphere of Public Administration.
- Structure the exchange of information regarding the theory and pradice of Public Administration.
- Establish contacts between Asian practitioners, academics and civil servants, in topics of common interest in the field of Public Administration.
- Enlarge network in Asian countries and regions, promote the development of theoretical research and practical innovation in Public Administration in Asia.

MORE INFORMATION ABOUT AGPA ▶

PRESIDENT'S MESSAGE



Prof. Dr. Eko Prasojo
AGPA President

The Future Development of AGPA

The study of Public Administration, including various areas of specialization, public policy, public management, and public governance, has experienced significant growth across Asia. This growth and expansion is not only in theoretical developments but also in the practical implementation of public administration reforms in many Asian countries. Engagement in sharing ideas and practices on public administration reform have been ongoing since the 1970s and expanded significantly in the 2000s. Numerous academic forums, such as workshops, conferences, and seminars, are held annually, providing platforms for scholars and practitioners in public administration to engage in dialogue and share knowledge across the region. The continued growth of this field is supported by the establishment of professional public administration associations at national and regional levels.

At the national level, organizations such as Indonesian Association for Public Administration (IAPA), Philippine Society for Public Administration (PSPA), Public Administration Association of Thailand (PAAT), Korean Association for Public Administration (KAPA), Japan Society for Public Administration (JSPA), the Chinese Public Administration Society (CPAS) have been established. Meanwhile, at the regional level with international participants, several key organizations include Eastern Regional Organization for Public Administration (EROPA), the Asian Association for Public Administration (AAPA), and the Asian Group for Public Administration (AGPA) have been established. The emergence of these associations highlights the growing importance of public administration studies in advancing and reforming administrative systems across Asian countries.

AGPA, as a public administration association in Asia affiliated with the International Institute of Administrative Sciences (IIAS), was established in 2010. Since its creation, AGPA has worked alongside other public administration associations to strengthen the exchange of knowledge and practices in the field. Various annual academic discussions and meetings have been organized in collaboration with governments and universities. AGPA has also been actively involved in meetings and initiatives aimed at expanding the role of IIAS across Asia. In addition, regular annual academic forums have been jointly organized by the European Group for Public Administration (EGPA) and AGPA to discuss developments in public administration across both regions. These engagements have further solidified cooperation in research, publications, education, training, and teaching among universities and government institutions.

To strengthen and consolidate networks among public administration scholars and practitioners across Asia, there are several strategic directions for AGPA's future development that can be outlined.

First, there is a need to enhance more intensive and structured collaboration between AGPA and various public administration associations at both the national and regional levels. Such collaboration may take the form of jointly organized annual conferences, workshops addressing current and strategic issues, as well as the implementation of shared programs.

Second, AGPA requires a more permanent organizational secretariat and stronger financial support. This can be pursued through closer synergy with the International Institute of Administrative Sciences (IIAS). Expanding AGPA's membership through alignment with IIAS membership would provide broader benefits to its members. It is therefore important to establish a more mutually beneficial relationship between AGPA and IIAS, formalized through a shared agreement.

Third, there is a need to promote joint activities involving AGPA and IIAS, IASIA, as well as other regional entities such as EGPA and the Latin American Group for Public Administration (LAGPA). Joint engagements among these regional public administration organizations will strengthen networks and facilitate the exchange of knowledge and practices. These forums may be conducted in both formal and informal settings, including discussions, collaborative education and training programs, joint research, and co-publications. Finally, by seeking funding support through proposals submitted to various organizations, including the European Union and ASEAN, these initiatives can further promote both individual and institutional collaboration.

In the future, there are three key areas that AGPA can further develop:

1. Research and Collaboration Area, that promotes comparative studies of public administration within Asia, as well as between Asia and other regions. Comparative studies of public administration in Asian countries should be carried out on an ongoing basis to examine the development of theories and practices that are rooted in local values and wisdom shaped by Asia's historical context, while integrating technological advancements and modern public administration developments. Such research will strengthen the study of Non-Western Public Administration in Asia.

2. Education and Training Area, that focuses on enhancing the professionalism of the civil service across Asia, as well as facilitating the exchange of experiences and knowledge regarding civil service systems among Asian countries.

3. Public Administration Reform Practices, that emphasizes gaining practical experience in implementing reforms, improving systems, and fostering cultural values within public administration.

PUBLICATIONS

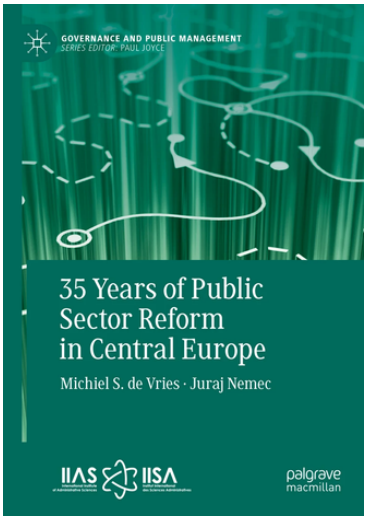
As a cornerstone of its mission, IIAS offers a diverse portfolio of publications that serve as vital platforms for scholars and practitioners worldwide. In 2024, IIAS continued to strengthen its commitment to fostering high-quality research, promoting open access, and facilitating global dialogue in the field. This section highlights the key publications that have shaped the year, including our book series and scientific journals.

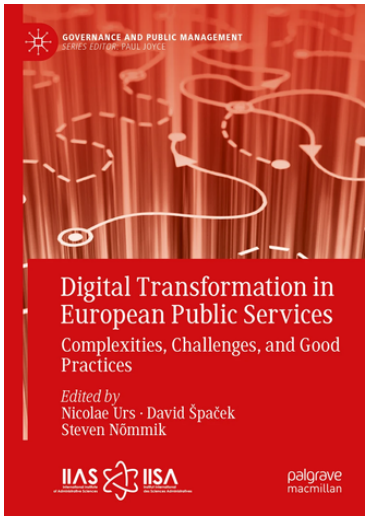
GOVERNANCE AND PUBLIC MANAGEMENT SERIES

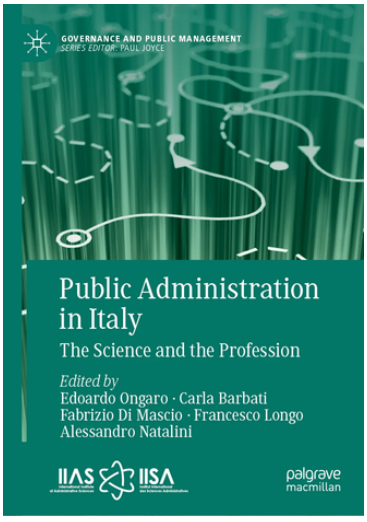
Published in collaboration with Palgrave, this book series embodies our commitment to a neutral and objective voice, firmly rooted in evidence-based analysis. Dedicated to advancing the understanding of public governance and public management, the series seeks to uncover insights into causes and consequences while fostering expertise in innovation, improvement, and reform.

The series prioritizes forward-looking works that bridge theory and practice, supported by robust data and factual foundations. It aims to offer ideas and prescriptions for improvements in public governance and public management. The books address pressing global challenges, including sustainable development, the climate crisis, poverty, social inclusion, public service delivery, digital transformation, artificial intelligence (A.I.), open government, transparent and responsive governance, societal conflicts and violence, judicial systems, international conflicts and wars, and global cooperation and partnerships.

In 2025, the series published 3 new books, underscoring the series' continued growth and its commitment to fostering high-quality, globally relevant research. Looking ahead, IIAS aims to establish a clear metric to assess the impact and credibility of its publications as scientific contributions to the advancement of public governance and public administration theory and practice worldwide. The recent evaluation also highlighted the need to ensure greater regional diversity in commissioned works, reflecting a more inclusive global perspective.







ACCESS THE GOVERNANCE AND PUBLIC MANAGEMENT BOOK SERIES

INTERNATIONAL REVIEW OF ADMINISTRATIVE SCIENCES (IRAS)

The International Review of Administrative Sciences (IRAS) continued in 2025 to strengthen its position as a leading international peer-reviewed journal dedicated to advancing academic and professional public administration. As the world's oldest journal in the field, IRAS further contributed to shaping the global public administration agenda by fostering international dialogue, comparative perspectives, and innovative approaches to governance. With an Impact Factor of 2.6 and a 5-Year Impact Factor of 3.1, IRAS remained one of the most influential journals in the field, ranking 30/91 in Public Administration journals.

The year marked important developments in both visibility and leadership. IRAS expanded its outreach with the launch of its official LinkedIn profile, creating a new channel to engage with its global community and disseminate publications, calls for papers, and initiatives. In addition, Frederico Ganz (Hertie School of Governance, Berlin) was appointed as Journal Manager, reinforcing the journal's operational capacity and strategic coordination.

IRAS continued to publish high-impact research addressing key challenges in public administration, including administrative reform, digital governance, public–private innovation, bureaucratic behavior, fiscal policy, and citizen engagement. These contributions reflected the diversity and relevance of contemporary research across different regions and governance contexts.

A major highlight of the year was the publication of a virtual special issue celebrating EGPA's 50th anniversary, which explored the evolution and future of public administration in Europe. Covering themes such as governance transformation, service delivery, govtech, and accountability, the issue brought together leading scholars and reinforced IRAS's role in supporting milestone reflections within the global community.

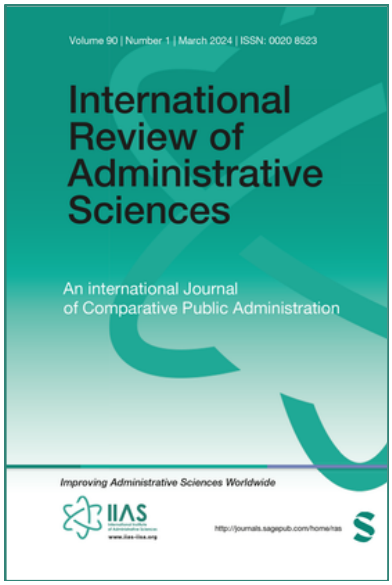
The preparation of the IRAS Centennial Special Issue, marking the journal's 100th anniversary in 2027, also generated strong global engagement. A total of 63 abstracts were submitted in response to the call, reflecting broad international interest in examining the past, present, and future of public administration. This momentum was further reinforced by a Special Issue on public participation, which received 92 submissions and focused on widening participation to reduce inequalities in public outcomes and services.

Through these initiatives, IRAS continued to enhance its academic impact, global visibility, and engagement with the public administration community, reinforcing its role as a key platform for knowledge exchange and innovation in the field.

247,273
downloads

4
issues

35
papers



ACCESS THE INTERNATIONAL REVIEW OF ADMINISTRATIVE SCIENCES (IRAS)

PUBLIC GOVERNANCE SERIES

The IIAS Public Governance Series continued in 2025 to serve as an open-access platform for timely and policy-relevant contributions to the fields of public governance and public administration. Designed to bridge the gap between academic and practitioner audiences, the series offers both digital and print formats, accommodating works that combine conceptual depth with practical insights.

In 2025, the series expanded with the release of Viksit Bharat@2047: Governance Transformed, published in collaboration with the Department of Administrative Reforms and Public Grievances (DARPG), Government of India, and launched during the IIAS-DARPG India Conference in New Delhi. The volume provides a comprehensive analysis of India's public administration system, exploring its historical evolution, current challenges, and future pathways toward achieving developed nation status by 2047.

The publication addresses key themes such as digital transformation, citizen-centric governance, social inclusion, gender equality, and climate change, while also examining major policy sectors including health, education, agriculture, and urban and rural development. By combining academic rigor with practical relevance, the book offers valuable insights for policymakers, civil servants, and scholars worldwide.

The Public Governance Series continues to complement the Governance and Public Management Series by providing an accessible platform for diverse perspectives and applied research. Through initiatives such as this new volume, IIAS further strengthened its commitment to fostering global dialogue and knowledge exchange in public governance.



ACCESS THE PUBLIC GOVERNANCE SERIES

DEVELOPMENTS IN ADMINISTRATION (DINA)

The Developments in Administration (DinA) journal, an open-access, peer-reviewed publication focusing on public administration, development studies, and area studies, faced operational challenges in 2024, resulting in no new issues being published. The managing editor has proposed transforming DinA into a conference proceedings journal to increase its relevance and attract submissions from IIAS conference participants, especilly

To enhance DinA's credibility and visibility, plans are underway to establish an editorial board and pursue indexing in the Directory of Open Access Journals (DOAJ). These steps aim to increase the journal's attractiveness to authors and strengthen its position as a platform for high-quality research.

ACCESS THE JOURNAL DEVELOPMENTS IN ADMINISTRATION (DINA)

MEMBERSHIP

Our membership is comprised of 65 countries and 211 world-leading institutions, experts, and practitioners concerned with improving public governance research, education, and practice.

In 2025, our network expanded with the addition of new members from multiple countries, reflecting the growing diversity and global reach of our community. The new members, listed alphabetically by country, include:

- Chile: Faculty of Economics, Government, and Communications, **Universidad Central de Chile** (IASIA Corporate Member);
- India: **National Centre for Good Governance** (IIAS Corporate Members);
- India: **Indian Institute of Technology Delhi** (IIAS Corporate Members);
- Mexico: **Instituto Nacional de Administración Pública (INAP)** (IIAS National Section and IASIA Corporate Member);
- Oman: **Royal Academy of Management** (IIAS Member State).

These additions further strengthen the IIAS communitiy, enhancing cross-regional dialogue and collaboration in public administration, governance innovation, and capacity building.

IIAS currently has eight paid-member categories in our entities:

IIAS Member States
Any State which has undertaken to comply with the Statutes may be approved by the Council of Administration as a member of the Association.

IIAS National Section
Professionally qualified persons of the same Member State may, with the approval of the Council of Administration, be established as a National Section provided they undertake to comply with the Statutes.

International Organisations
Any worldwide or regional governmental international organisation founded by a treaty, comprising at least in part Member States of the Association, may be approved, under the same conditions as a State, as a member of the Association.

EGPA or IASIA Individual Member
Any individual candidate requesting adherence to EGPA or IASIA and agreeing to comply with their respective Statutes.

LAGPA and AGPA do not have paying members.

FINANCES

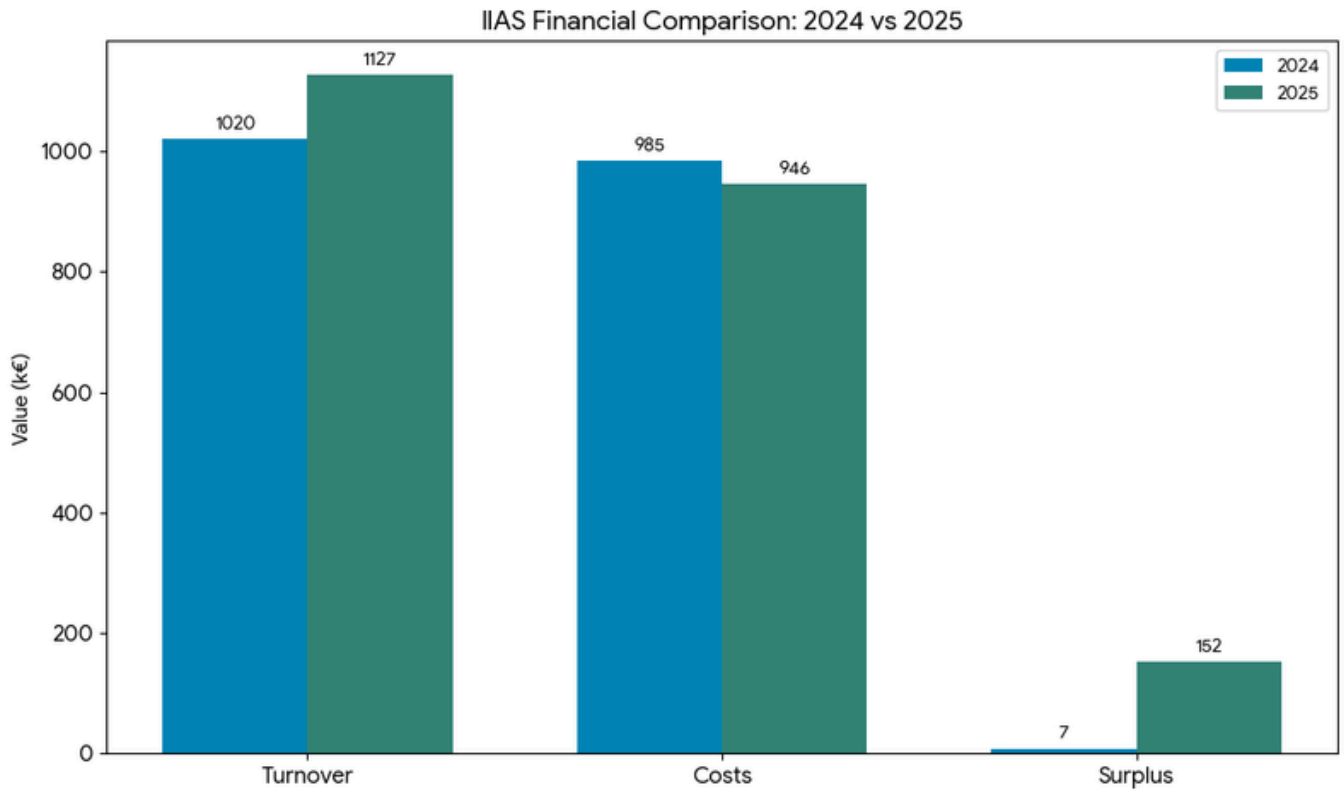
In 2025, IIAS further strengthened its financial position, building on the positive momentum observed in the previous year. Turnover increased from 1,020k€ to 1,127k€ (+11%), reflecting continued growth in core activities and revenue streams.

At the same time, total costs decreased from 985k€ to 946k€ (–4%), demonstrating improved cost control and operational efficiency. This combination of higher revenues and reduced expenditures led to a substantial improvement in financial performance.

As a result, IIAS recorded a significant surplus of 152k€, compared to 7k€ in 2024. This strong result marks a major step forward in consolidating the Institute's financial sustainability and resilience.

IIAS Financial Summary (2024 - 2025)

Metric	2024 (k€)	2025 (k€)	Variance (%)
Turnover	1,020	1,127	+11%
Costs	985	946	-4%
Surplus	7	152	+2,071%



IIAS FINANCIAL STATEMENTS ▶

IIAS IN 2026

EGPA 2026 CONFERENCE
24–27 August 2026
Rome, Italy

IASIA 2026 CONFERENCE
12–16 October 2026
Athens, Greece

IIAS 2026 CONFERENCE
17–20 November 2026
Seoul, Republic of Korea

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